

Executive Summary
Consolidated Annual Performance and Evaluation Report (CAPER)
2002 Program Year
Maricopa Urban County

At the end of each fiscal year, communities across the Country have both the opportunity and the responsibility to report to their citizens on how they have utilized public funds of all types to improve the community and the lives of the people who live in it. The Consolidated Annual Performance and Evaluation Report (CAPER) is a nearly universal vehicle for providing that information to citizens of the United States. The Department of Housing and Urban Development requires consolidated planning and consolidated reporting of all communities as a condition of receiving federal grants for housing and community development. And since the planning and reporting process is intended to include all community resources that benefit low and moderate income people, the CAPER can and should provide a broad-brush picture of what is being done in Urban Maricopa County to improve people's lives.

Maricopa County believes in 100% accountability in terms of programmatic and financial outcomes. We do that under a managing for results philosophy. This is accomplished by complete alignment between strategic plans, employee performance plans, budgeting for results, empirical measures and customer satisfaction surveys involving every part of county government.

David Smith
County Administrative Officer

Contributors to this CAPER include County Departments of Community Development and Human Services, the Housing Authority and the Industrial Development Authority of Maricopa County and the Governor's Office of Housing Development. The CAPER was also supported and reviewed by the Maricopa County Community Development Advisory Committee.

Many things were accomplished during the year and many lives were changed. People who provide services and the people who receive them have good reasons to be proud of what has been done. Examples of true accomplishment in addressing the services and facilities needs of low-income residents and homeless and families are impressive.



- More than \$10,080,000 was awarded to twenty-seven applications for HUD Homeless Assistance Grants recommended by the Maricopa Association of Governments Regional Committee on Homelessness; and Maricopa County committed \$1,700,000 from this year's budget to the new regional Human Services Campus.

- The County's Workforce Development Division utilized \$6,212,481 in Workforce Investment Act funds to provide for One Stop Career centers and a Workforce Development Center to assist over 3500 job seekers (1125 adults, 1500 dislocated workers and 9100 young people) improve their employment skills.

- The Maricopa County Housing Department opened a 120-unit assisted apartment development in Avondale. This \$9,000,000 development includes a computer training center, a community center, swimming pool and a Headstart/Daycare Center.



- Affordable Housing Bonds issued by the Maricopa County Industrial Development Authority financed 51 mortgages for single-family homes in the Urban County.
- Maricopa County Community Development administered \$1,139,776 in County general revenues, which were contracted to six non-profit agencies for economic development services in regional marketing, convention and tourism, promotion of sporting events, employment development, technical assistance and the Bid Source Program. By the end of the fiscal year, the planned employment impact exceeded 1,450 jobs with a projected capital investment of nearly \$121,000,000.

- This year, Maricopa County Community Development (MCCD) has administered the expenditure of more than \$1,762,000.00 in CDBG funds for housing activities, facilities and services in the Urban County under the advisory guidance of the Community Development Advisory Committee. MCCD documents its annual progress and the accomplishments of its partner communities in a separate annual report, which is a companion document to the CAPER and is herein incorporated by reference.



- Maricopa County Community Development also serves as the *Lead Agency* for the Maricopa Consortium. The Consortium is the result of an intergovernmental agreement among Maricopa County, Gilbert, Chandler, Glendale, Mesa, Peoria, Scottsdale and Tempe to secure the funding of HUD's HOME Investment Partnership. The accomplishments in the preservation and development of quality, affordable housing in the Consortium service are documented in the Maricopa Consortium CAPER, a companion document also incorporated by reference in this CAPER.

Poverty is a serious issue in Maricopa County. The cost of housing continues to rise above the reach of many lower income families and the affordable housing gap identified in a statewide housing analysis last year is significant and real. Housing is only one of the contributors to a reduced quality of life for low-income people. There are significant needs for services for seniors, persons with disabilities, victims of domestic violence and the working poor. There are infrastructure deficits in the older sections of urban county communities where low-income people live and work. That having been said, the commitment of federal and local resources to improve the lives of low-income residents and the neighborhoods they live in has been very real and very effective.